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Turn that Big Challenge into Big Growth

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Presentation Overview

1. Breaking Down Projects

Strategies for turning ideas into actionable tasks

2. Additional Considerations

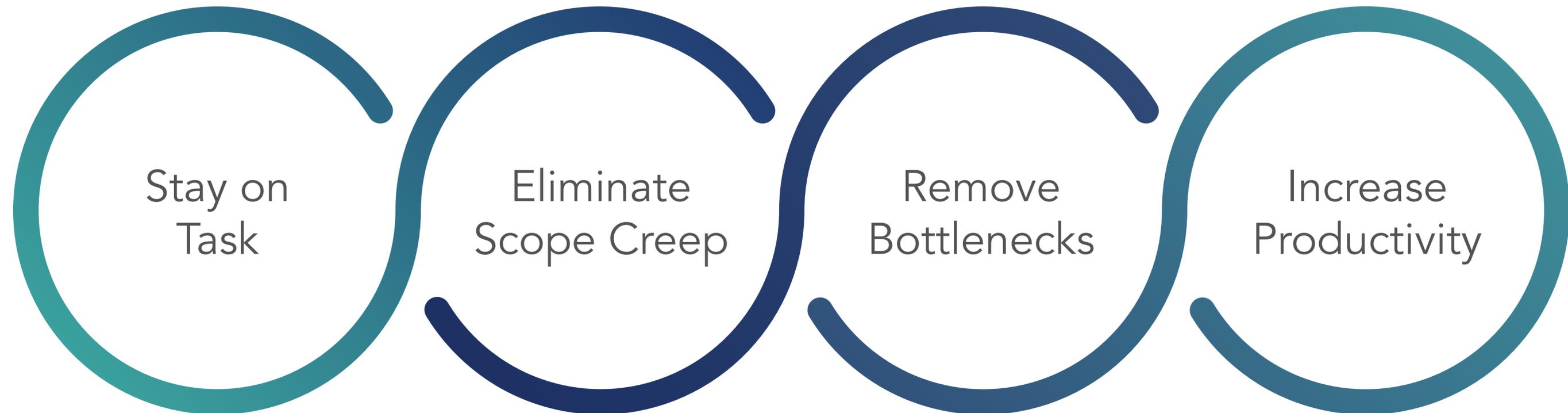
Timelines, Milestones, Dependencies



Breaking down a project



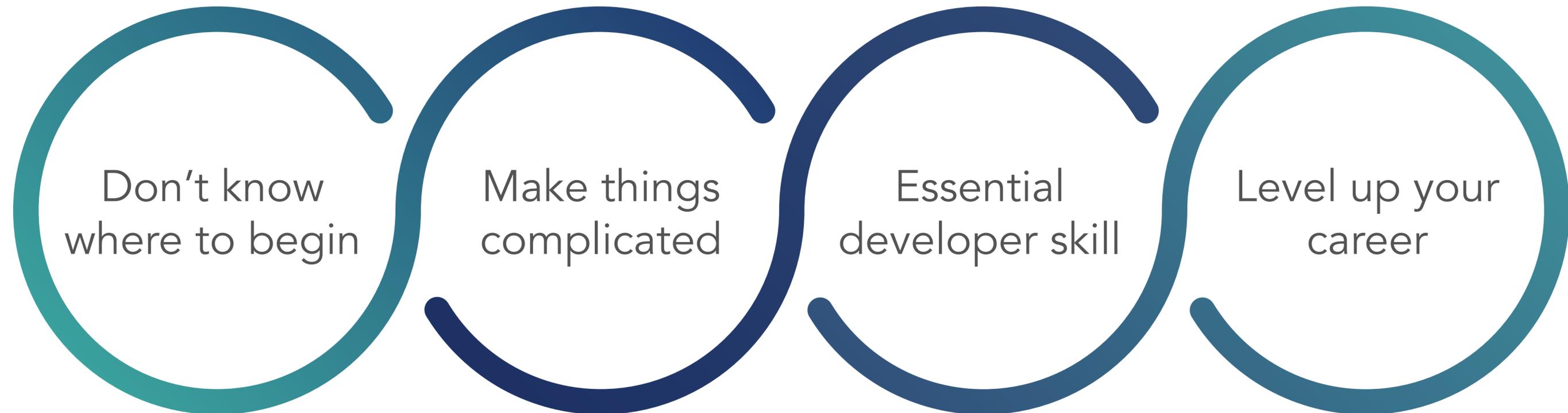
Breaking Down Projects is Important



It is essential for finishing projects in a timely manner



Breaking Down Tasks is Important



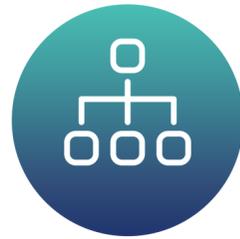
It is arguable the most essential skill for software engineers



Strategies



Top Down Approach
Start big and whittle items down



Categorize It
Look for patterns as you break items down



Top-Down Approach



Identify overarching pieces and list them, perhaps on a whiteboard

Narrow down pieces and keep going until it wouldn't be reasonable to continue

Tasks should begin with a single sentence that will become the title of the issues

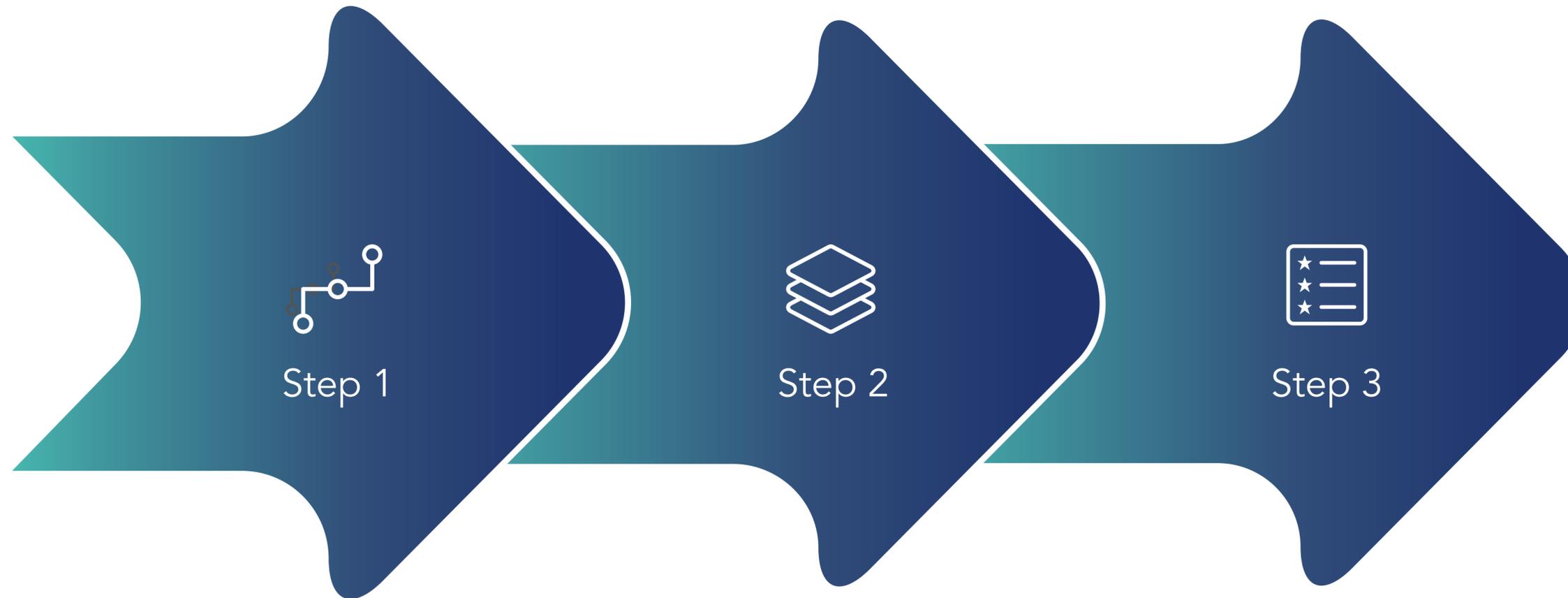
Break down the task - Spike tickets and deciding how it should be done

Break down the task - decision documents, architecture decision records, team expertise

We are not thinking about solving the problems, only about what the tasks are



Categorizing



Look for patterns
to emerge

Group clusters of
work together

Create single sentence
summary of tasks

Which steps need to be performed in order for the project to be finished?



Completing Issues



Making sure the issues have the right information

How to do it?

Does the approach rely on or affect other tickets?

Uncertainty?

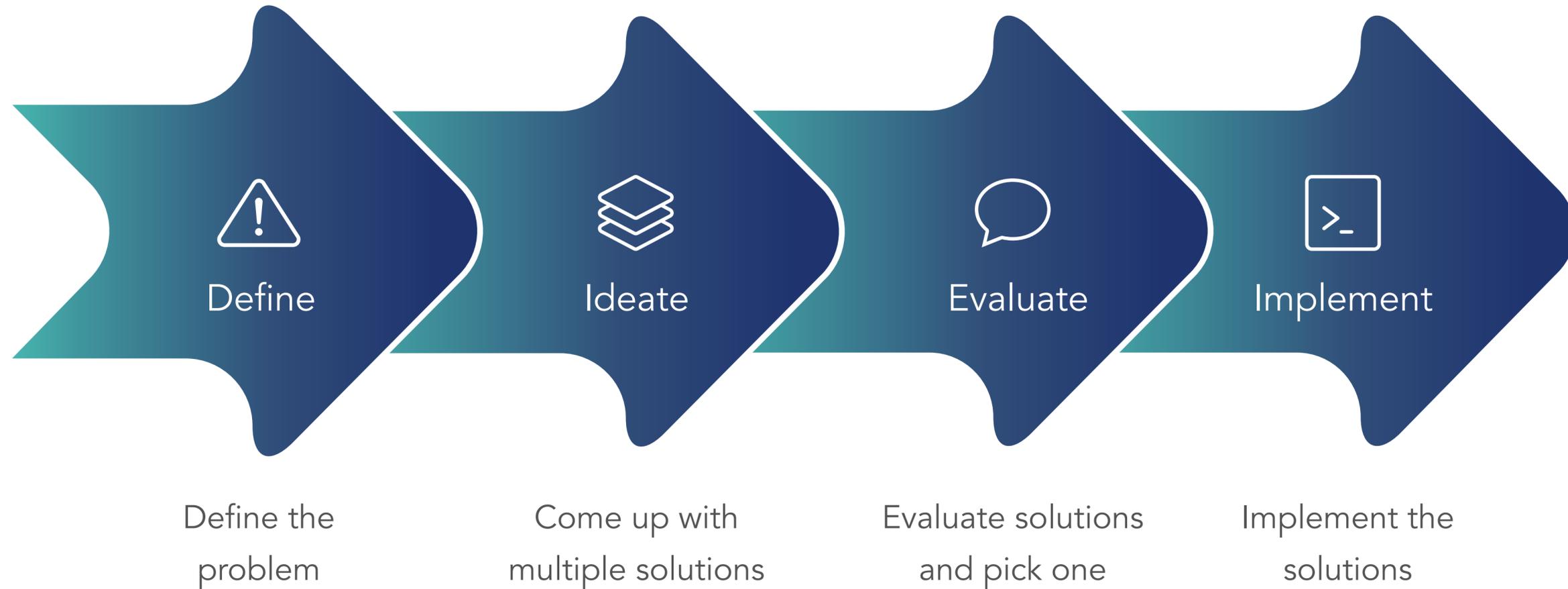
Placeholder or Spike tickets

Early involvement

Engineers should be involved from the start



General Task Breakdown



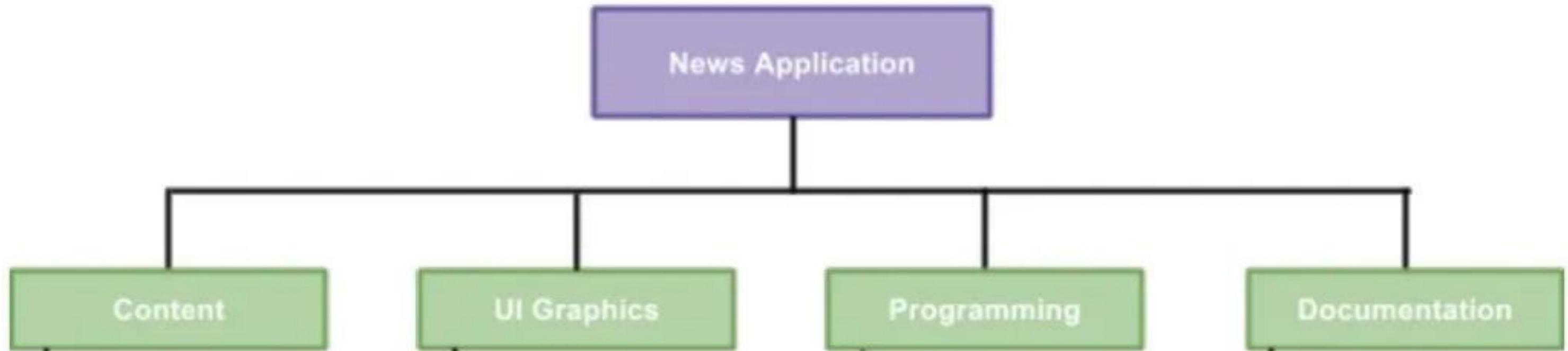
Basic steps to solve problems



Let's See an
Example

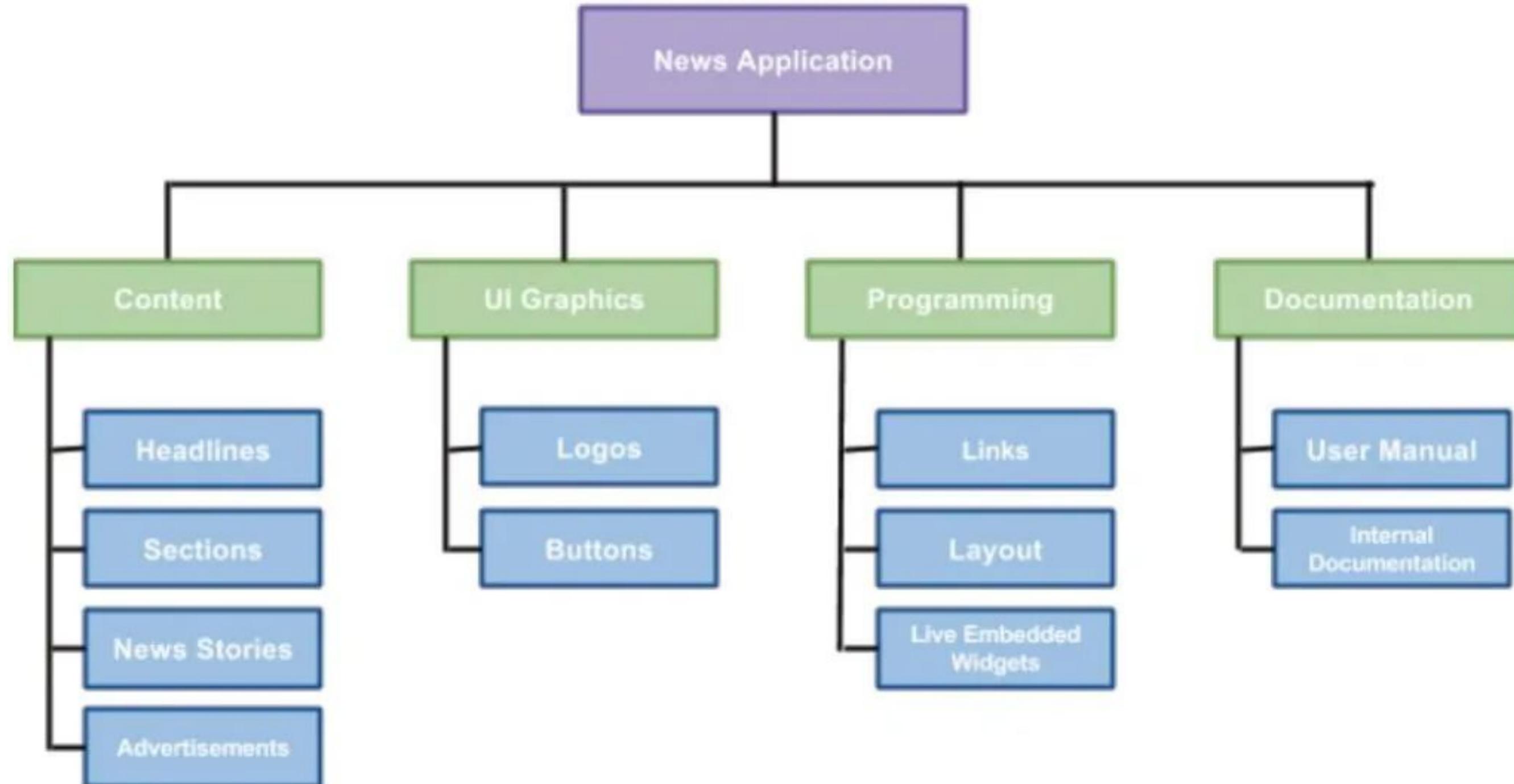


Large Sweeping Categories



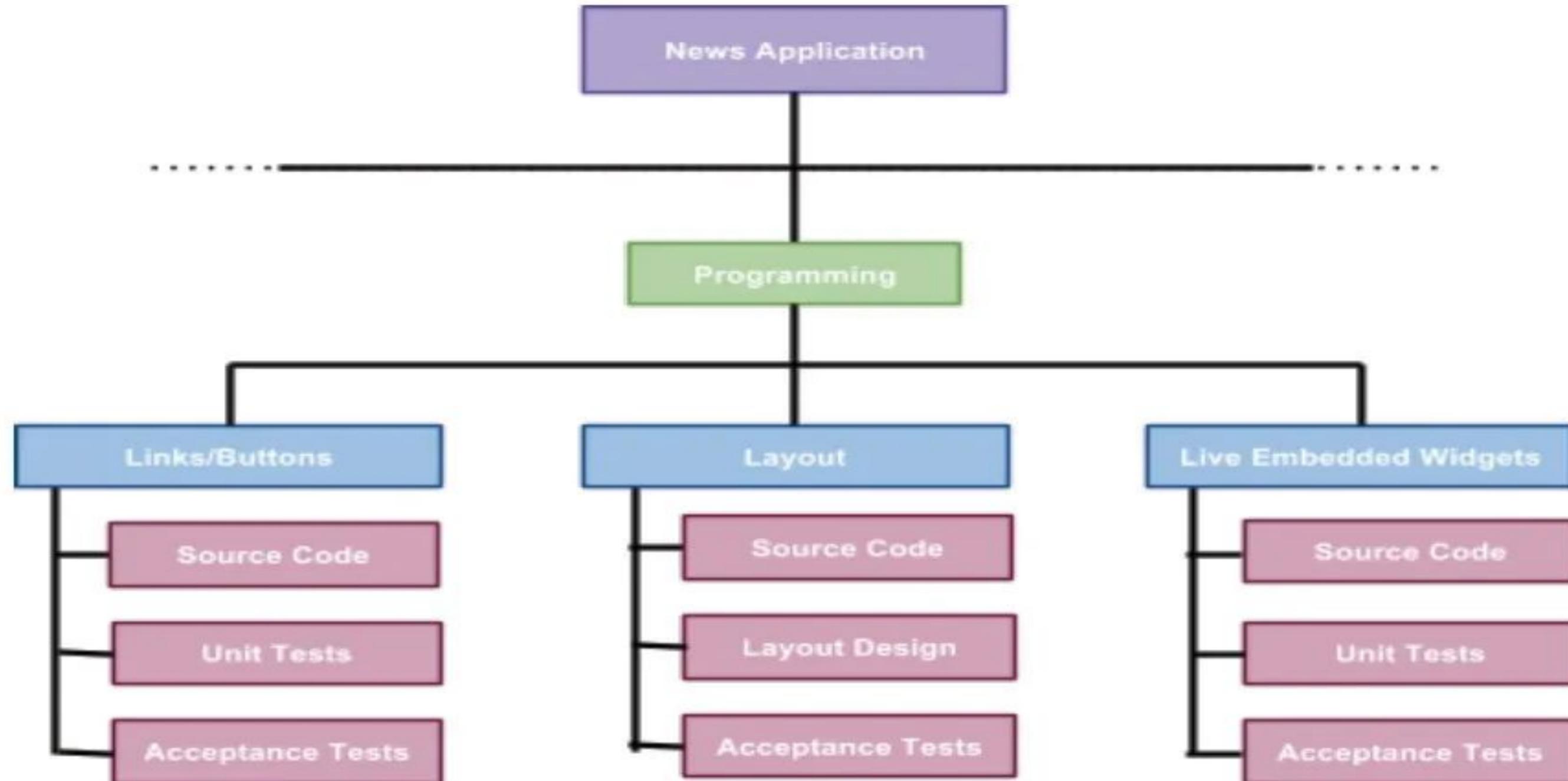


Filling in More Details





Breaking Down a Section





Timelines
Milestones
Dependencies



Dependencies



Which tasks are blocking

Highest priority tasks unblock other tickets



Batch together clusters of work

Work has a general order in which it needs to be completed



Parallelize tasks

You can work simultaneously on pieces that are independent of each other



Milestones



How Long Will it Take?

Create your milestones based on length of the project



Monthly \diamond Weekly \diamond Sprint

Integrate milestones with your team's cadence



Phases \diamond Categories \diamond Parts

What should your milestones be?

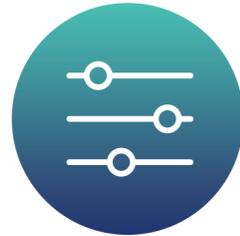


Timelines



How Long Will it Take?

The number and size of your tickets



Can Work Be Parallelized?

Group tasks together that can be distributed



Allow For Changes

Feedback, quality assurance and bug fixes



Final Thoughts



Thank you!